



Town of Amherst  
Committee of the Whole

Date: **Monday, February 8, 2021**  
Time: **4:00 pm**  
Location: **Zoom Virtual Meeting**

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Pages

1. Call to Order
  2. Presentations
    - 2.1. MLA Strategic Plan 1 - 15
  3. Adjournment
-

**ReBuilding Our Economy  
While Protecting Our Health and our Earth**



**Strategic Plan 2021**

# Elizabeth Smith-McCrossin, MLA

## Mission Statement

Serve the people  
Build Unity & Trust  
Influence Legislation & public policy  
For the greater good.  
Educate and Build Capacity  
Promote the people and area,  
Build a world-class health care system  
And improve population health.

**This strategic plan is based on the pillars of**

**Truth**

**Honesty**

**Service Above Self**

**Hard Work and Determination**

**Goal # 1. Serve the people of Cumberland North who seek assistance**

**Goal # 2 Improve the Economy in Cumberland North while protecting the Earth**

**Goal # 3 Create a world class health care system and improve population health**

**Goal # 4 Reduce Poverty and food insecurity in Cumberland North and neighbouring region**

**Goal # 5  
PC Caucus Critic Role Nova Scotia Lands**

## **Nova Scotia Starts Here ~ Cumberland**

A Campaign to focus on:

Cumberland is the key integral piece of Atlantic Canada Gateway and Trade Corridor and is the passage route for all land based trade and passenger travel between Nova Scotia and New Brunswick.

Cumberland is the Corridor Connecting Atlantic Canada

The pandemic has uncovered the vital importance Cumberland and Amherst plays to Nova Scotia, to the Atlantic Region and in fact all of Canada.

Goals include placing a spotlight on Cumberland and all the towns, Villages and Communities that lie within.

- to grow our population
- To ensure all provincial decisions are in consideration of the impacts on Cumberland and our border community
- To attract business and industry based on our geographical location that is an asset for supply chains
- To promote Maritime or Atlantic regional partnerships to build a stronger region

## Goal # 1

**Serve the people of Cumberland North who seek assistance**

### **Objective**

o Each person that contacts MLA and/or Constituency Assistant asking for assistance will be served by accessing one or more of the 19 government departments

### **o Plan**

1. Document each constituent that contacts MLA for assistance including address, email address and phone number of each constituent.
2. Create a plan to ensure each constituent concern is addressed with the goal that assistance is provided to the individual, family, and community group that will consistently provide a positive outcome.

**Evaluate** satisfaction of work completed with constituents.

### **Sample Evaluation:**

1. Were you satisfied with the work our office and MLA provided you?
2. Is there anything we could have done better?
3. Would you recommend us to someone else needing assistance with provincial matters?

## **Goal # 2**

### **Improve the Economy in Cumberland North while protecting the Earth**

**1. Ensure a safe Atlantic Gateway Corridor through Cumberland connecting supply chains for our country through protection of dykes and isthmus infrastructure**

**2. Reduce expenses for business owners**

**Cobequid Pass Tolls**

**NS Power utilities/development of local energy**

### **3. Increase workforce**

**In The Works A Social Enterprise Network**

**CAN-U**

**NSCC**

### **4. Internet and Cell Phone**

**Improve broadband internet connectivity so that every citizen in Cumberland North has internet access and cell phone coverage**

### **5. Agriculture**

**Reduce unused farmland**

**Remove old barns that are fallen down**

**Improve access to capital for building new farm structures**

### **6. Manufacturing**

**Expand Industrial Park by expanding to the West Side of TCH, sewer and water access**

**Support Geothermal Industrial Park**

## **7. Fishing**

**Northport, Pugwash, Wallace and Malagash wharf infrastructure  
Oyster farming Malagash**

## **8. Forestry**

**Cumberland Forestry Advisory Committee**

## **9. Mining**

**Salt Mine Nappan  
Salt Mine Pugwash  
Wallace Quarries**

## **10. Natural Gas**

**Cumberland Basin**

## **11. Pugwash Waterfront Development and Marina**

**Yacht Club and Pugwash Estuary**

## **12. Entrance to Nova Scotia**

**Beautify entrance to NS and Cumberland County**

## **13. Tourism**

**Promote the People and The Area**

**Celebrate 350th Anniversary Beaubassin with construction of Acadian Church (possible provincial museum).**

**Celebrate 250th Anniversary Yorkshire settlement**

## **14. NSCC Campus and Downtown Revival**

## **15. Armoury and reinstatement of Reservists**

## **16 Off Highway Vehicle Trails and Connectivity**

### **Goal # 3**

## **Building a world class health care system and improving population health**

### **1. Health Care Planning for Cumberland North for Improved Health Care System Governance and Management**

#### **2. Emergency Rooms**

Work to completely eliminate ER closures in the North Cumberland ER department and Work to reduce wait times for ER at regional hospital.

Renovation of ER at CCRHCC

#### **3. Hospice and Palliative Care**

Ensure there is adequate access to palliative care beds in the local hospitals and advocate for the future build of a hospice facility

#### **4. Mental Health**

Ensure access to mental health services is improved

Recruit the equivalent of 4 Psychiatrists to Cumberland Regional Health Care Centre  
Enable acutely mentally ill patients to be cared for at Cumberland Regional Health Care Centre for short term visits

Provide Support to those recovering from Mental Illness and Addictions to reintegrate into the workforce.

## **5. Pugwash Hospital**

Ensure new facility is built

## **6. Improve access to health care services**

Recruit family physicians to Cumberland North in the town of Amherst and Village of Pugwash

## **7. Create a Cancer Centre at CCRHCC**

Enable administration of chemotherapy  
Virtual visits with oncology specialists  
Screening and early detection  
Education and support for patient and families

## **8. Build a Dialysis Unit at CCRHCC**

Removing the travel for local patients and families.

## **9. Sidewalk to Hospital in Nappan**

**10. Bike Trails on 366**

**11. Walking Trail Development including Tidnish Pedestrian Bridge**

**12. Increase access to Local Food Supply**

## **Goal # 4**

**Reduce Poverty and food insecurity in Cumberland North and neighbouring region**

1. Work with community partners on a **Community Hub** including Farmers Market, Community Kitchen and Food Bank, Shelter, Community Gardens and possibility of alliance with daycare and long term care

2. **Build a Volunteer Bureau** that provides sense of purpose to all people in our community

Neighbours Helping Neighbours

3. Improve access to all levels of housing, especially **Affordable Housing**

## **Goal # 5**

**PC Caucus Critic Role Nova Scotia Lands**

**Provide objective advice and oversight into Nova Scotia Lands**

Database of Provincially owned lands  
QE11 Health Redevelopment  
CBRM Health Redevelopment  
Gold Mines Remediation  
Boat Harbour Cleanup  
Sydney Steel and Harbourside Commercial Park  
Trenton Works

## **Game changers and Priorities with Town Council**

**Sidewalk to Hospital**

**NSCC Campus Downtown**

**Food Hub**

**Armoury**